

September 11-12, 2017 | The Westin Chicago Northshore | Chicago, IL | scl-summit.com

### **AGENDA**

**SEPTEMBER 10, 2017** 

6:00 - 7:00 pm



#### **SEPTEMBER 11, 2017**

7:15 - 8:15 am

**Registration and Breakfast** 

8:15 - 8:30 am

Chair's Welcome Address





Elliott Rodgers Senior Vice President, Logistics Ulta Beauty

8:30 - 9:05 am

#### The Supply Chain of the Future and its Customer Benefits

- How robotics, automation, the sharing economy and artificial intelligence are advancing the future of the supply chain
- How Amazon focuses on its customers to drive innovation across its supply chain





**Dave Clark** Senior Vice President Worldwide Operations **Amazon** 

9:05 - 9:40 am

#### **Building Your Supply Chain Strategy to Ensure Customer Satisfaction**

- Connecting the dots to understand what your customer wants from you
- Using customer-defined world class customer service to meet and exceed expectations
- Breaking down functional silos and increasing employee engagement to make everyone a contributor to continual improvement
  of the value chain
- Scaling up supply chain performance even in the face of shorter lead times and rising demand
- Demonstrating these tactics with real world examples





Sandra MacQuillan Senior Vice President and Chief Supply Chain Officer Kimberly-Clark Corporation





Elliott Rodgers Senior Vice President, Logistics Ulta Beauty







Fabio Colalillo VP Global Supply Chain Ecolab

#### **ROOM 3 CHAIR**



Matthew Liotine
Professor
University of Illinois at Chicago

9:45 - 10:20 am

BREAKOUT ROOM 1 SUPPLY CHAIN

#### A "Googley" Approach to Global Supply Chain Management

- Harnessing the power of a decentralized decision-making model
- Transforming an organization using data, transparency and clarity
- Moon Shots Being bold Delivering clarity in purpose and mission
- Using the expertise of internal and external partners to drive world class performance





Daniel Kaulfus Global Head of Logistics & Operations Google

9:45 - 10:20 am

BREAKOUT

**MANAGEMENT** 

#### O alli

#### Supply Chain's Vital Role in Mastering Water. For Better Business and a Better World

- Effective Supply Chain management is an essential element to operational efficiency, customer satisfaction and company success. Given how macro trends are shaping the business environment, supply chain's role has never been more vital to business performance
- One of the most pressing (but often overlooked) issues affecting companies' bottom line performance is water scarcity
- Growing water scarcity is one trend that has the potential to greatly impact commercial activity. Water is required for the
  production and delivery of nearly every good and service. Supply chain leaders around the world can help ensure business
  resilience in the face of these changing dynamics
- During this program, the head of Ecolab's Nalco Water business will draw upon the company's global experience to provide
  guidance on the necessary steps to assess water risk and how to leverage data and connected technology to accelerate smarter
  water management across supply chains





Christophe Beck
Executive Vice President &
President
Nalco Water, an Ecolab company

9:45 - 10:20 am

## Transformational Leadership: Where Leaders and Followers Lift One Another to Higher Levels of Excellence and Motivation

In this program, you will gain the secrets of...

- Ten battle-tested secrets for creating successful organizations and inspiring extraordinary results
- How to forge a powerful, goal-driven workforce
- How to prevent bureaucracy from stifling the decision-making process
- How to plan and prepare for crises
- How to appeal across generational and cultural lines

BREAKOUT
ROOM 3
SOURCING &
PROCUREMENT





Mark Heinrich
President &
Chief Operating Officer
PetroGov LLC

10:20 - 11:35 am

#### **Pre-Arranged One-to-One Meetings**

 $\begin{array}{lll} 10:25 \text{ am} - 10:45 \text{ am}: & \text{Meeting Slot 1 / Networking} \\ 10:50 \text{ am} - 11:10 \text{ am}: & \text{Meeting Slot 2 / Networking} \\ 11:15 \text{ am} - 11:35 \text{ am}: & \text{Meeting Slot 3 / Networking} \end{array}$ 

11:40 am - 12:15 pm

WORKSHOP

**BREAKOUT** 

#### **Leading Successful Supply Chain Transformation**

Supply chain leaders are under relentless pressure to improve operational efficiencies, serve customers better, and win the digitization war. In short, they are being asked to create the future supply chain today! You will learn how to drive your vision to an organization-wide shared vision. Achieving shared vision will dramatically:

- Improve clarity and commitment
- Drive employee engagement higher
- Rapidly upskill supply chain professionals with new "hot skills"
- Lead to successful large-scale change execution and performance improvement





Alan Todd CEO CorpU

11:40 am - 12:15 pm

WORKSHOP

#### **Demand Modeling and Service Planning in the Age of Analytics**

- Learn how demand modeling is quickly supplanting demand forecasting
- Understand the power of your inventory It's an asset
- See how forecasting aligns with demand planning to support an executable S&OP vision
- Balancing demand and supply to make agile trade-offs
- Ensuring that you "get what you plan"





Charles Blevins Vice President Supply Chain Dart Container Corporation





11:40 am - 12:15 pm

#### **Seamlessly Connect Front-Line Employees with Unified Workgroup Communications**

- Equip your front-line and field workers with push-to-talk so they can respond at the speed of business
- Eliminate the barriers between devices, networks and locations, and let everyone be part of the conversation
- Deliver added intelligence by leveraging the Industrial Internet of Things and a variety of purpose-built apps

 Discover the top communication priorities and challenges faced by transportation and logistics professionals based on our 2017 Communications Survey







12:20 - 12:55 pm

#### **Building a Globally Connected Supply Chain**

- Creating a flexible, scalable global supply chain with customer service at the core
- Maintaining oversight and visibility in an ever-expanding organization to ensure quality, safety, and social responsibility
- Managing the complexity of transnational supply chains Developing talent and aligning your workforce with people, partners, projects, and profit





Val Young
VP Global Supply Chain
3M

12:20 - 12:55 pm

# BREAKOUT ROOM 2 PERFORMANCE

#### **Managing Risk and Supply Chain Disruption**

- The Microsoft Cloud is a rapidly expanding and delivering broad services globally with extensive investment in networking and data center infrastructure
- Building and managing this infrastructure is a massive challenge, fraught with volatility and risks in facilities, networking and the supply chain
- Planning, foresight, and responsiveness are critical to managing risk and guarding against disruptions





Chuck Graham
General Manager,
Cloud Sourcing & Supply Chain
Microsoft

12:20 - 12:55 pm

# BREAKOUT

SOURCING &
PROCUREMENT

#### **Supplier Lifecycle Management: A Growing Sourcing and Procurement Trend**

- Proactively ensuring supplier compliance to corporate standards, policies, and regulatory requirements
- Encouraging supplier development to cultivate a high-performing and collaborative supply-base
- Accelerating innovation in lifecycle management through a cross-pollination of ideas among business partners





Walter Charles
Chief Procurement Officer
Biogen

#### 12:55 - 1:55 pm Lunch-And-Learn Roundtable Discussions

Themed lunches are delegate-led roundtable discussions on specific industry issues and challenges during Day One's lunch hour. Each roundtable will be led by an expert in the field. Limited seating is available, so please sign up for your preferred topic on site. Choose from:

Manufacturing as an Internal Customer of Supply Chain



**BOSCH** 



Rajeev Roy Director, Aftermarket Purchasing & Quality Robert Bosch LLC

Tracking Cargo to Improve Supply Chain Efficiencies



End-To-End Visibility: The Digital Supply Chain





Wesley Maulding Head of Global Supply Chain Transformation Nokia

How to Establish an Efficient External Supply Chain



Supply Chain Transformation as a Competitive Advantage





Mike Gomes Director, Global Supply Network Design Mondelez International

Strategies for Market- and Consumer-Demand Volatility



Change Management that Delivers Real Optimization in Supply Chain and Procurement Performance





Stacey Taylor SVP & Chief Procurement Officer MGM Resorts

Managing Change in High Mix, Low Volume, Volatile Demand-Driven Manufacturing Environments

# CATERPILLAR



Raju Nair Head of Order to Delivery Strategic Planning Caterpillar, Inc.

Supply Chain Continuity: "Business as Usual" in Unusual Times





Manny Pineiro
VP, LATAM Supply Chain
Strategy & Export/Import
Operations
PepsiGo

Supply Chain Long-Term Capacity and Design Planning





Craig Smith VP Global Supply Chain Strategy Moen

Reducing Supply Chain Risk Susceptibility





Antonio Galvao Vice-President, Logistics and Distribution, Americas – BT&S Johnson Controls

**Bringing Prescriptive Analytics** to the Cloud for Non-Data Scientists



Six Critical Dials to Ensure an Efficient Distribution Center Operation



**Topic TBA** 

**Topic TBA** 

1:55 - 2:30 pm

BREAKOUT ROOM 1 SUPPLY CHAIN STRATEGIES The Process Improvement Conundrum: Standardizing Before Outsourcing, or Outsourcing Before Standardizing?

- Driving regional requirements within a broader global supply chain eco-system
- Tangible benefits of process automation and robotics
- Debating the pros and cons of insourcing and outsourcing
- Process automation as a bridge to future state design and ultimately, Supply Chain as a Service





Mark Bakker
Head of Supply Chain Operations
– Americas Region
HP Inc.

1:55 - 2:30 pm

#### BREAKOUT ROOM 2 PERFORMANCE MANAGEMENT

#### **Creating Value through Supply Network Transformation**

- Discussing how stakeholder expectations are increasing, the marketplace is changing, and competition is fierce
- Where does supply chain management fit into meeting this evolving, volatile landscape?
- Sharing how P&G's Product Supply organization is creating value for our consumers, customers, shareholders, and the world around through Supply Network Transformations
- What does the future hold for Supply Network Transformations as a force for good within P&G's Product Supply organization?





Can Akcadag
Director, Product Supply Go to Market,
North America Home Care
Procter & Gamble

1:55 - 2:30 pm

#### BREAKOUT ROOM 3 SOURCING &

**PROCUREMENT** 

#### Indirect Procurement: The Vital, Subtle Work of Keeping Everything Else Running

- Understanding the role indirect procurement plays within both a supply chain organization and the larger company as a whole
- Discussing how indirect procurement differs from other SCM disciplines in its approach to risk, visibility, flexibility, cost control, and relationship building over time
- Making the business case that indirect procurement should have a larger voice in the decision-making process of supply chain strategies
- How do you improve processes and performance in the work that supports every other aspect of the business without causing disruptions?



Greg Hamel
Executive Director, Global Business
Strategy and Indirect Purchasing
Ford Motor Company

2:35 - 3:10 pm

#### **Supply Chain Planning Process Transformation – A BP Fuels North America Case Study**

- Successful planning process transformation using Integrated Business Planning (IBP)
- Scaling regional IBP processes into one process serving all North America
- Tangible and intangible benefits of a successful IBP process
- Key success factors for sustaining the process through change management, process development and continuous improvement

WORKSHOP BREAKOUT ROOM 1





Cheryl McKinney VP Strategy and Portfolio BP Fuels North America





Robert Hirschey
Principal
Oliver Wight Americas, Inc.

2:35 - 3:10 pm

#### WORKSHOP BREAKOUT ROOM 2

#### The Power of Data

- Procurement optimization via digital freight matching
- Reduce the time to process shipments
- Gain insights into what's happening in your supply chain





**Drew McElroy** CEO and Co-Founder **Transfix** 

2:35 - 3:10 pm

#### **On-Shelf Availability – Prevention is Better Than Cure**

While there are many On-shelf Availability (OSA) solutions on the market to help manage out-of-stocks (OOS), the challenge is that the industry has an outmoded way of thinking — legacy OSA practices focus on fixing today's problems by reactively responding to out-of-stocks. However, if you are focused on fixing today's problems, you are already missing sales.

- Learn the most typical root causes for poor on-shelf availability and the tactics you need to know for preventing future out of stocks
- Discover how to leverage near real-time visibility to minimize excess inventory
- Find out how retailers and manufacturers are benefiting from increased customer satisfaction and how they're arming themselves
  to fully meet consumer demand







Paris Gogos Sr. Vice President Marketing & Sales Engineering NeoGrid

3:15 - 4:25 pm

#### **Pre-Arranged One-to-One Meetings**

3.15 pm - 3.35 pm: Meeting Slot 4 / Networking 3.40 pm - 4.00 pm: Meeting Slot 5 / Networking 4.05 pm - 4.25 pm: Meeting Slot 6 / Networking

4:30 - 5:05 pm

#### Creating and Maintaining a Globally Connected Supply Chain to Support Retail Operations

- Discussing how e-commerce and brick-and-mortar retail are evolving a new commercial ecosystem. How does this change the way supply chain executives do business?
- Maintaining an agile and flexible global supply chain focusing on customer satisfaction
- Improving visibility and oversight throughout the organization to monitor a wide range of performance metrics
- How do people fit into the big picture of transnational supply chains?
- What should supply chain executives in the retail space be doing today to get ready for the next ten years?





Nic Vu Former GM & SVP -North American Direct to Consumer Adidas Group

5:05 - 5:40 pm

#### The Role of Finance in Driving a Successful Supply Chain

- Leveraging information to improve cost to serve performance
- Optimizing the supply chain network to ensure assets are correctly deployed and deliver ROI hurdles
- Understanding cost versus reward while driving sustainability and maintaining an environmentally conscious operation
- Identifying the benefits and risks of automation in transforming the way supply chains function
- Analyzing how supply chain performance drives sales





Bill Mines
Senior Vice President
Finance & Strategy,
Supply Chain
Walmart

#### **Chair's Closing Address**





Elliott Rodgers Senior Vice President, Logistics Ulta Beauty

5:45 - 7:00 pm



**SEPTEMBER 12, 2017** 

7:15 - 8:20 am

#### **Registration and Breakfast**

7:40 - 8:15 am

#### **Supply Chain Transformation with Integrated Planning and Execution**

Albemarle, a leader in specialty chemicals, partnered with Intrigo on a transformation program to design and deploy IBP-S&OP to eight business units, delivering a sustainable solution resulting in:

- Working capital reduction
- Customer service improvements
- Standardization

Join this breakfast briefing case study to understand how to build best-in-class planning and execution solutions to enable your supply chain

ROOM 2
PERFORMANCE
MANAGEMENT







Pushpinder Singh Practice Director Intrigo Systems

7:40 - 8:15 am

#### BREAKFAST BRIEFING BREAKOUT ROOM 3 SOURCING & PROCUREMENT

#### **Prescriptive Analytics for the Non-Data Scientist**

- Learn the transformational value of prescriptive analytics when it's in the hands of business leaders as opposed to Data Scientists
- Understand a step-wise approach to implementing prescriptive analytics in the decision-making process and how to identify the "low-hanging fruit"
- See real-life use cases of prescriptive analytics applications within supply chains across multiple industries





**Gene Carlino**Director of Sales **River Logic** 

8:20 - 8:35 am

#### **Chair's Welcome Address**





Elliott Rodgers Senior Vice President, Logistics Ulta Beauty

#### Developing Passionate Inspiration Leadership in a Large Global Supply Chain Organization

- End to End Supply Chain Organizations represent 65% of all employees in large CPG companies
- Creating an inspired organization willing to go for dramatic breakthrough is the key to success
- Learn the four most effective ways to inspire others to do the Extraordinary together
- Future SC Leaders must be Passionate Inspirational leaders to effectively lead in this diverse and volatile world





Daniel Myers
Executive Vice President,
Global Integrated Supply Chain
Mondelēz International

9:10 - 9:45 am

#### Informed Decision-Making in a Volatile, Ever-Changing World

- What qualifies as a World-Class Supply Chain? Why is it so difficult to maintain?
- Discussing how the challenges facing a global operation's supply chain have evolved over time
- Highlighting the role of teamwork in fostering innovation in a fast-changing environment
- Looking forward: How does one strike a balance between agility and efficiency?

Johnson Johnson



Meredith Stevens Vice President, Strategy & Deployment Johnson & Johnson

9:50 - 10:25 am

#### Panel: The Role of a Leader in Changing the Way Supply Chains Function

- Highlighting examples where corporate culture resists change: What motivates that conservatism?
- Discussing change management principles to overcome institutional inertia and successfully launch new supply chain initiatives
- Utilizing soft skills and leadership tools to support your workforce during transition periods
- Offering ways to secure management and workforce buy-in to new supply chain practices
- Making early successes the ambassadors of future initiatives

BREAKOUT ROOM 1 SUPPLY CHAIN STRATEGIES





Travis Rhyan Co-Founder & CEO 10-4 Systems





**Dennis Snyder** VP Global Operations **Kichler Lighting** 





Lee Ingram
Vice President
Supply Management
ThyssenKrupp
Elevator Americas





**Grant Hoffman**Corporate Vice
President, Business
Operations **Lenovo** 



Amy Gerberi Vice President, Operations National DCP 9:50 - 10:25 am

### BREAKOUT ROOM 2 PERFORMANCE

#### Winning Together: Building Up Supplier Partners' Capabilities to Improve Your Own Performance

- Understanding how Dell's flexible supply chain ecosystem allows it to respond and adapt to changing circumstances
- Highlighting how a shared vision and long-term relationships with mature supplier partners is the foundation of supply chain performance
- What is an integrated engagement model, and how do you put the theory into practice to nurture ongoing supply chain innovation and improvement?
- Discussing how automation and the emergence of 'smart' technologies is accelerating the path to supplier maturity
- Proving it works: What can Dell do with inventory reduction, cycle times, on-time delivery, and supply chain variability because of our supplier partners?





Sean Trainor
Senior Vice President,
Global Operations Engineering
and Technology
Dell

10:25 - 11:15 am

#### **Pre-Arranged One-to-One Meetings**

10:30 am - 10:50 am: Meeting Slot 7 / Networking 10:55 am - 11:15 pm: Meeting Slot 8 / Networking

10:25 - 11:00 am

#### **Industry Focus Groups**

These roundtable discussions will run during the morning of Day Two's pre-arranged one-to-one meetings. Each group will be hosted by a moderator who will guide the conversation through issues, challenges, and opportunities drawn from delegate profiles relevant to specific industry sectors.

#### **RETAIL FOCUS GROUP**

Solving the Omnichannel Puzzle in the Short- and Long-Term

## NORDSTROM



Brent Beabout Chief Supply Chain Officer Nordstrom

FOOD AND BEVERAGE FOCUS GROUP
Customer-Centric Supply Chain Strategies



Franklin Godoy Director, Supply Chain Nestlé

#### **INDUSTRIAL FOCUS GROUP**

Strategies to Optimize Supply Chains from End to End to Minimize Inventory and Drive Cash Flow





Alan Harrah VP Global Supply Management Pentair

#### **WOMEN IN SUPPLY CHAIN FOCUS GROUP**

**Cultivating the Next Generation** of Female Supply Chain Executives





Brandy Maranian Vice President, Global Logistics & CPO Alere

11:20 - 11:55 am

## Is Your Supply Chain Ready to Take Full Advantage of Pending Tax, Regulatory and Trade Policy Changes?

US Manufacturers are optimistic about the financial impact of potential policy and regulatory changes as revealed by a Supply Chain Readiness Study that TBM recently completed with Aberdeen Group. Learn about the findings of a newly released research study of 125 supply chain and operations professionals:

- Learn about the potential impact of global government policy changes on manufacturers
- Biggest concerns and biggest gaps between what's important and key capabilities
- Recommendations for navigating the unknowns and being ready for changes



Brian Cromer
Client Manager
TBM Consulting Group, Inc.

11:20 - 11:55 am

#### **How Autonomous Drones Improve Inventory Accuracy**

- Learning how your organization can solve specific and complex problems leveraging aerial inventory robotics technology
- Discovering real drone use cases that can provide value beyond last-mile package delivery
- Walking through the advantages of deploying drones in your warehouses and facilities for inventory and asset tracking
- Learning how your organization can setup a team to assess and deploy drones







Matt Yearling CEO PINC

11:20 - 11:55 am

WORKSHOP

#### Transformational Journey: Using Data and Analytics to Enable the Self-Driving Supply Chain

- Discussion will include real-world examples of Al and end-to-end visibility that deliver:
  - Improving service level
  - Reducing inventory
  - Increasing revenue
- Learn what results companies are seeing today and how they plan on enabling a self-driving supply chain



Aera



Patrick Lemoine Vice President Customer Success Aera Technology Inc.

12:00 - 12:35 pm

#### Collaboration to Achieve our Goals: What Can We Do Together That We Cannot Do By Ourselves?

- Demonstrating that achieving the big things requires the contributions of many stakeholders
- Global versus Local, or Global and Local? Debating the pros and cons of different approaches to delivering positive change
- How do we drive supply chain sustainability inside our own organizations and also up and down our value chain?
- Discussing holistic margin management in the context of ongoing communicative business relationships
- Asking the question, "What's next?





John Church EVP, Chief Supply Chain Officer and Global Business Solutions General Mills Themed lunches are delegate-led roundtable discussions on specific industry issues and challenges during Day Two's lunch hour. Each roundtable will be led by an expert in the field. Limited seating is available, so please sign up for your preferred topic on site. Choose from:

Hedging Commodity Price Risk in the Real World



Scott Wilde Global Vice President Superior Essex Improving Agility and Resilience: How Your Risk Program Can Help Accelerate The Move To Digitize Your Supply Chain



Your Journey to the Self-Driving Supply Chain



Next-Day Delivery: Regardless of Geography

# blendtec

Randy Stumph
Chief Operating Officer
Blendtec



Supply Chain
Vulnerability:
A Shipper's View
of the June
Cyber Attack...



Howard Peschel
Director,
Global Logistics
& Quality
Ascend Performance
Materials

Warehouse Storage Density: How Efficient Can We Be?



How Your Cloud Platform Can Bridge Supply Chain Management and Customer Engagement



**Topic TBA** 

**Topic TBA** 

1:35 - 2:10 pm

#### BREAKOUT ROOM 1 SUPPLY CHAIN

**STRATEGIES** 

#### Next Generation Cognitive Enterprise: Supply Chain and Operations Reinvented in the Cognitive Era

- What is a Cognitive Enterprise, and how can Al solutions change the way businesses function?
- Discussing cognitive analytics and IBM's implementation of a Cognitive Enterprise Data Lake
- Mapping out the journey of a Cognitive Enterprise: What are the new supply chain capabilities and the business value being driven?
- Showcasing IBM's experience and other case studies where this transformation is already making a big impact



Joseph Selle Assoc. Partner, Cognitive Transformation & Operations IBM

1:35 - 2:10 pm

#### Case Study: Trinity Rail – The Value of Instant Supply Chain Decisions

- Explaining why the rhythm and pace of supply chain decision-making is accelerating
- How has Trinity Rail reduced its planning decision times down to minutes?
- Illustrating how a railcar manufacturer eliminated silos to create an integrated planning process
- Discussing the importance of supply chain decisions made by all parts rather than just a few, and including closed-loop collaborative purchasing with suppliers
- What can Trinity Rail do today as a result of this transformation?





Ryan Goodwin Director of Supply Chain Management Trinity Rail

9:50 - 10:25 am

#### Making the Transition into an Integrated Supply Chain Model

- Recognizing when your supply chain model needs to change to foster new ideas and innovations
- What can an integrated supply chain offer in terms of further capabilities and improved performance?
- Making your leadership team the engine that drives successful change in your organization
- Connecting your supply chain from end to end to improve visibility, communication, and coordination
- Illustrating our journey so far and discussing what the next steps will look like

BREAKOUT ROOM 3
DISTRIBUTION & LOGISTICS



Millissa Flanagan Senior Vice President, Integrated Supply Chain AkzoNobel

2:15 - 2:50 pm

# The Beauty of Complexity: Flipping the Paradigm and Turning Complex Supply Chains into a Competitive Advantage

- Putting the consumer first to deliver a seamless experience
- Leveraging your most important assets to transform your supply chain...people!
- Breaking down silos and collaborating for optimal results
- Understanding the role of digital and using data for good
- Risk-taking and the benefits of test and learn strategies





Rahquel Purcell
Senior Vice President,
Head of Supply Chain Americas
L'Oreal

2:50 - 3:25 pm

#### Panel: Are We Embracing the 4th Industrial Revolution the Right Way?

- How should we as leaders within our organizations incorporate these new tools and technologies into the work our people do every day?
- What does an analytics-driven decision-making process where Big Data is the visualizer and enabler of change really look like?
- Setting realistic goals: What do we want to be able to do in terms of communication, collaboration, and visualization with these new tools?
- Discussing how Digital Supply Chain insights can balance product availability while managing inventory levels and improving cost to serve
- Is improvement across the board possible? Working towards continuous process excellence and driving reduced lead times to serve more customers in less time





Linsey Vasilenko Logistics Director, North America, Global Supply Chain Schneider Electric





Lisa Cotter Sr. Director, Reverse Logistics Best Buy



U. S. Steel

Mark Pizov
Director, Global Sales
& Operations Planning
US Steel Corporation

3:25 - 3:30 pm

#### **Chair's Closing Address**





Elliott Rodgers Senior Vice President, Logistics Ulta Beauty