



NORTH AMERICAN SUPPLY CHAIN EXECUTIVE SUMMIT **NASCES20**

September 15-16, 2020 | scl-summit.com

AGENDA

SEPTEMBER 15, 2020

8:50 - 9:00 am

Chair's Welcome Address



Daniel Myers

Senior Fellow at Haslam School of Business
University of Tennessee
Retired EVP of Integrated Supply Chain
Mondelez International

9:00 - 9:30 am

The Process of Leadership Alignment

- Developing the organizational engagement needed to improve safety, quality, service and cost
- People-driven change: Connecting the design and implementation of an integration strategy to its mission and purpose
- Achieving operational excellence through process, culture and results transformations



Greg Smith

EVP, Supply Chain
Walmart U.S.

9:30 - 10:00 am

Supply Chain of the Future

- What are the five Mega-Trends we must manage to win in a fast-paced Digital World?
- What is the impact of these Mega-Trends on business and supply chains?
- How must the end-to-end supply chain operations change?
- What leadership is needed from you to face these challenges and be successful?



Daniel Myers

Senior Fellow at Haslam School of Business
University of Tennessee
Retired EVP of Integrated Supply Chain
Mondelez International

10:00 - 10:30 am

The Supply Chain of the Future and Behaviors that Drives Excellence

- Compensation plans that foster innovation and continuous process improvement
- Performance metrics that incentivize collaboration and build a culture of systemic thinking
- Operating Efficiency: Designing shared priorities and objectives into cross-functional decision-making

Moderator:



Shay Scott
*Executive Director,
Global Supply
Chain Institute
University of
Tennessee*

Panelists:



Daniel Myers
*Senior Fellow at
Haslam School of Business
University of Tennessee
Retired EVP of
Integrated Supply Chain
Mondelez International*



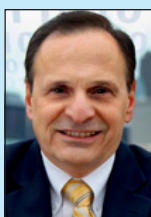
Greg Smith
*EVP,
Supply Chain
Walmart U.S.*

ROOM 1 CHAIR



Daniel Myers
*Senior Fellow at
Haslam School of Business
University of Tennessee
Retired EVP of Integrated Supply Chain
Mondelez International*

ROOM 2 CHAIR



Matthew Liotine
*Professor of Supply Chain
University of Illinois at Chicago*

ROOM 3 CHAIR

10:30 - 11:40 am

Pre-Arranged One-to-One Meetings

- 10:30 am – 10:50 am: Meeting Slot 1/Networking
- 10:55 am – 11:15 am: Meeting Slot 2/Networking
- 11:20 am – 11:40 am: Meeting Slot 3/Networking

11:45 am - 12:15 pm

The Opportunistic Supply Chain: Stability, Flexibility, and Speed to Take Advantage of Uncertain Times

- Great companies use difficult times to re-set strategy and build their organization for the long-term – Now is one of those times.
- Building an opportunistic supply chain can't be about improvements in a supply chain silo; it has to be designed for the whole company
- High-performance teams and technology will be critical determinants of market leadership – How do we make the right decisions on both components?
- Scaling a customer-centric supply chain to quickly adapt to changing economic environments

WORKSHOP BREAKOUT ROOM 1



Jordan Workman
*Global Business Director
Performance Solutions by Milliken*

11:45 am - 12:15 pm

**WORKSHOP
BREAKOUT
ROOM 2**

The Pivotal Role of Reimagined Operations to a Stronger, Resilient Future

- Complex, multitiered, and interconnected supplier networks—more like complicated webs than chains—span the globe and are, in various ways, vulnerable to shocks
- While the COVID-19 pandemic delivered the biggest and broadest value-chain shock in recent memory, it is only one of a series of disruptions, ranging from cybersecurity attacks and financial crises to tsunamis and volcanos, that expose value chains, companies, and countries to financial losses. Every decade, companies lose half a year of revenue, on average, due to value-chain disruptions
- Join for a discussion on how resilience is directly tied to a company's ability to withstand value-chain shocks and recover from them more quickly. Forward-looking companies will go a step further and reimagine the role of operations to emerge stronger, and better prepared for any future crisis

**McKinsey
& Company**



Ed Barriball
Partner
McKinsey & Company

12:15 - 1:15 pm

Lunch Break / Open Networking

1:15 - 1:45 pm

Building a Future-Fit, Purpose-Driven Supply Chain at Unilever

Ale Eboli, Head of Supply Chain North America, will discuss strategies undertaken to strengthen agility and resilience in its operations during the pandemic crisis as well as how they are preparing for a future that entails living with COVID-19. However, the virus is not the only global crisis we face – Ale will also share Unilever's response to tackling the climate emergency and social inequality.



Ale Eboli
Head of Supply Chain
North America
Unilever

1:45 - 2:15 pm

**WORKSHOP
BREAKOUT
ROOM 1**

Planning for Network Agility and Resilience

During this session, Antony Lovell, VP of Supply Chain Applications at Vuealta will discuss why S&OP is currently failing and shares his vision for a planning revolution.

- Understand why S&OP is failing – upside-down systems, inside out planning and poor information flow
- Hear more on the 4 competencies for world class planning – Alignment, Agility, Flow and Orchestration
- Learn how to be ready for a Supply Chain Planning revolution in 2020 and beyond by becoming event-driven, scenario enabled, platform enabled and collaborative

VUEALTA



Antony Lovell
VP Supply Chain Application
Vuealta

1:45 - 2:15 pm

Managing Through Disruption: Traits to Succeed in an Era of Uncertainty

RAB Lighting has always faced the inherent challenges that come with a complex supply chain—30,000+ SKUs, long-tail demand, frequent new product introductions and evolving fulfillment models. They recovered relatively quickly from the disruption of COVID, having been prepared for a crisis scenario—with the help of ToolsGroup. Their long-term goal of balancing service and cost then acquired a new focus: talent.

Their leadership team needed to retool their existing workforce for the new remote work environment, one that will likely continue well after the COVID era has passed. While the issue of supply chain resilience has been top of mind since the COVID crisis began, the implications for supply chain talent are often overlooked. In this world of evolving norms and new realities, what kind of talent is cut out for success?

WORKSHOP BREAKOUT ROOM 2



Mehran Ravanpay
SVP & Chief Supply Chain Officer
RAB Lighting



David Barton
General Manager
ToolsGroup

1:45 - 2:15 pm

Five Ways to Maximize On-Time Delivery

WORKSHOP BREAKOUT ROOM 3



2:15 - 3:25 pm

Pre-Arranged One-to-One Meetings

2:15 pm – 2:35 pm: Meeting Slot 4/Networking

2:40 pm – 3:00 pm: Meeting Slot 5/Networking

3:05 pm – 3:25 pm: Meeting Slot 6/Networking

3:30 - 4:00 pm

Women in Supply Chain and Leadership



Jodi Thompson
VP – Supply Chain
/ Operations,
Customer Care &
Solutions
Amerock



Elsy Ocejo
Director Supply Chain
& Sourcing
Optimization
Bimbo Bakeries USA



Coralie Voss
VP – Supply Chain Management
Kent Corporation

4:00 - 4:30 pm

Innovating Supply Chain Solutions During COVID-19

- Staying aligned with corporate leadership principles to guide network-wide COVID response
- Scaling and adapting machine learning to manage new COVID-related safety concerns
- Innovating solutions within Amazon and with partners with short and long-term horizons
- Continual experimentation and iteration with protocols to usher in the 'new normal'



Carletta Ooton
VP Product Assurance,
Risk & Security
Amazon

4:30 - 4:40 pm

Chair's Closing Address



Daniel Myers
Senior Fellow at Haslam School of Business
University of Tennessee
Retired EVP of Integrated Supply Chain
Mondelez International

SEPTEMBER 16, 2020

8:50 - 9:00 am

Chair's Opening Remarks



Daniel Myers
Senior Fellow at Haslam School of Business
University of Tennessee
Retired EVP of Integrated Supply Chain
Mondelez International

9:00 - 9:30 am

Keeping Operations Running During a Pandemic Through a Synchronized Network

- Coordinating real-time communication, data, and visibility to ensure continuous operations
- Synchronizing the supply network to customer demand in times of uncertainty
- Connecting data to the design and development of new products
- Leveraging technical and organizational commonalities across sectors to continually improve



Stuart Pann
Chief Executive Officer
Bossa Nova

9:30 - 10:00 am

Fireseat Chat: Snacks.com – Innovation Under Pressure

- The iterative process of launching a D2C channel from site creation through first delivery in 30 days
- Leveraging consumer and regional demand insights to drive availability and order customization with less inventory
- Collaborating through connected systems: Laying the groundwork to strengthen customer relationships



Michael Lindsey
SVP, Chief Transformation
& Strategy Officer
Frito-Lay North America

10:00 - 10:30 am

The Complexity of Strategic Decision-Making Amidst Unforeseeable Disruptions

- Investing in the infrastructure to execute a global expansion to create localized value proposition
- Building the capacity to restructure based on new strategic assumptions
- Balancing an accelerated scale plan with the need to remain operationally nimble
- The role of intuitive leadership in driving resource efficiency, product innovation, and sustainable growth



Sanjay Shah
Chief Operating Officer
Beyond Meat

10:30 - 11:40 am

Pre-Arranged One-to-One Meetings

10:30 am – 10:50 am: Meeting Slot 7/Networking

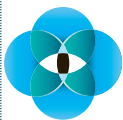
10:55 am – 11:15 am: Meeting Slot 8/Networking

11:20 am – 11:40 am: Meeting Slot 9/Networking

10:55 - 11:30 am

Roundtable Discussions

RFP Roundtable: Why Annual Contracting is a Thing of the Past



Breakthrough



Matt Balzola
VP of Go to Market
Breakthrough

Connected Supply Chain to Transform the Future of Manufacturing



GE APPLIANCES
a Haier company



Chad Toney
Executive Director,
Advanced
Manufacturing
GE Appliances, a
Haier Company

Tariff Management During Political Uncertainty



Alex Macdonald
Sr. Director of Logistics
Glanbia

Accelerating Your AI Journey



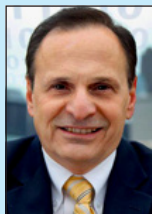
Joe Selle
*AI Solution Lead
IBM - Chief Data Office*

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11:45 am - 12:15 pm

WORKSHOP BREAKOUT ROOM 1

Demand Modeling and Service Planning in the Age of Analytics

- Learn how demand modeling is quickly supplanting demand forecasting
- Understand the power of your inventory – It's an asset
- See how forecasting aligns with demand planning to support an executable S&OP vision
- Balancing demand and supply to make agile trade-offs
- Ensuring that you “get what you plan”



Mac McGary
*EVP
Logility*



Daniel Bachar
*Director of
Product Marketing
– Advanced Analytics
Logility*

11:45 am - 12:15 pm

WORKSHOP BREAKOUT ROOM 2

The Agile Imperative: A Radical Rethinking of Overcoming Supply Chain Shocks

20 years of the same ‘War-Room’ response plans are failing to help organizations navigate both the ordinary supply chain shocks of today’s rapidly accelerating marketplace and the extraordinary shocks like COVID-19.

- We'll discuss exactly what Cognitive Automation is and how digitization and automation are driving organizations towards an inherently agile operating model
- Hear how adopting a dial-up / dial-down approach blends the best of human and machine talent
- Learn how Cognitive Automation leaders are navigating their self-driving supply chains through these challenging times
- Pick up some best practices you can bring back to your organization to become more agile and responsive in your decision-making



Aera



Fred Fontes
*VP, Strategy
Aera Technology*

12:15 - 1:15 pm

Lunch Break / Open Networking

1:15 - 1:45 pm

Building the Supply Chain of the Future

- Enabling a differentiated customer experience through enhanced operations
- Connecting data across the supply chain for smarter, more agile decision making
- Optimizing operations across three dimensions: cost, service, and cash



Torsten Pilz
SVP and Chief Supply Chain Officer
Honeywell

1:45 - 2:15 pm

Adapting Leadership to the Complexity of a Changing World

- Accelerating the organizational pace of change by engaging leadership and teams at every level
- Transforming inventory, distribution, and production processes to deliver new consumer experiences
- Reducing supplier and product complexity through a consolidated manufacturing network and strategic sourcing



Electrolux



Lance Kearbey
Chief Operations Officer
Electrolux Major Appliances

2:15 - 2:25 pm

Chair's Closing Address



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Senior Fellow at Haslam School of Business
University of Tennessee
Retired EVP of Integrated Supply Chain
Mondelez International
