



# NORTH AMERICAN SUPPLY CHAIN EXECUTIVE SUMMIT **NASCES22**

September 12-14, 2022 | The Westin Chicago North Shore | Chicago, IL | [scl-summit.com](http://scl-summit.com)

## AGENDA

SEPTEMBER 12, 2022

11:00 am - 2:00 pm

### Supply Chain Innovation Experience @ MxD

As part of the extended NASCES22 program, join us at the Supply Chain Innovation Experience @MxD to see and learn about the latest innovations across the extended supply chain. The event will be hosted at MxD (Manufacturing x Digital) which is a public-private partnership near downtown Chicago focused on improving U.S. manufacturing competitiveness. MxD's facility includes a 22,000-square-foot factory floor featuring demonstrations and experiences intended to help organizations improve manufacturing, supply chain and cyber related operations.

Availability is limited, and by invitation only.

#### Supply Chain Innovation Experience @MxD Event Overview:

Learn and participate in a variety of topics and interactive sessions focused on the extended supply chain, including digital technologies, planning, logistics, and manufacturing. The event is hosted by EY and will include demonstrations and experiences with peer engagement on a variety of supply chain topics.

Hands on activities include:

- TLunch at MxD with an Introduction and guided tour
- Hearing first-hand from P&G executives how they achieve best-in-class supply chain planning performance
- Demonstrations of control tower, end-to-end supply chain orchestration, digital logistics and other capabilities

Sponsored By:



3:00 - 4:00 pm

### Welcome Day Panel: Effectively Integrating AI into Our Operations

- Taking a thorough survey of our organization's needs, wants, capabilities, and expectations before investing time and capital into an AI project
- What do we need to look for, think about, and understand as we decide which service- and solution-providers we partner with so we get it right the first time?
- Debating why do so many supply chain organizations struggle to build automation tools into their existing processes. What connects their challenges, and how can we learn from their experiences to avoid their pitfalls in our own rollouts?
- Benchmarking success stories and identifying what they all have in common

Moderator:



**Jaymie Forrest**  
President & CEO  
Activ Technologies, Inc.

Panelists:



**Joe Selle**  
AI Data &  
Supply Chain  
Ops Manager  
IBM



**PHILIP MORRIS  
INTERNATIONAL**



**Sidra Tufail**  
Director Operations Customer  
Service LAC (Supply Chain)  
Philip Morris International

4:05 - 4:40 pm

## Welcome Day Workshop: Building Resilience and Sustainability: Role of a Supply Chain CoE

As resilience and sustainability rise to the top of the supply chain agenda, people, process, technology, and strategy must come together to proactively design and plan your supply chain to withstand disruptions. Caterpillar and Coupa will share how leading companies are thinking of bringing the best of these elements together and the pivotal role a Center of Excellence plays in driving change.



**David Andres**  
Supply Chain  
Strategy  
Manager  
*Caterpillar Inc.*



**Madhav Durbha**  
VP, Supply Chain  
Strategy  
*Coupa*

4:50 - 5:50 pm

## Welcome Day Panel: Women in Supply Chain and Leadership

- Sharing typical challenges faced by corporations when trying to reinforce diversity and inclusion in the workforce
- Incorporating and demonstrating diverse thinking to drive innovation
- Becoming more innovative, forward-thinking, and resilient in your supply chain organization
- Creating a purpose-driven strategy that makes an impact as our organizations deepen their talent pools and create opportunities for personal and professional growth
- Understanding the leader's role as a force to shape and demonstrate corporate culture and exhibit organizational alignment
- Offering examples of strong and effective mentorship programs in onboarding, cross-training, job shadowing, and continuing education that make the difference in developing and retaining top talent

### Moderator:



**Jaymie Forrest**  
President & CEO  
*Activ Technologies, Inc.*

### Panelists:



**Christy Hynes**  
Global VP, Supply Chain  
*Ball Corporation*



**Patricia Covington**  
Executive Director  
– Global Integrated  
Aftermarket  
Supply Chain  
*Cummins*



**Pamela Koehn**  
VP Supply Chain  
*Direct Supply*



**Kulwant Sandhu**  
VP, Integrated  
Supply Chain  
*Outset Medical*

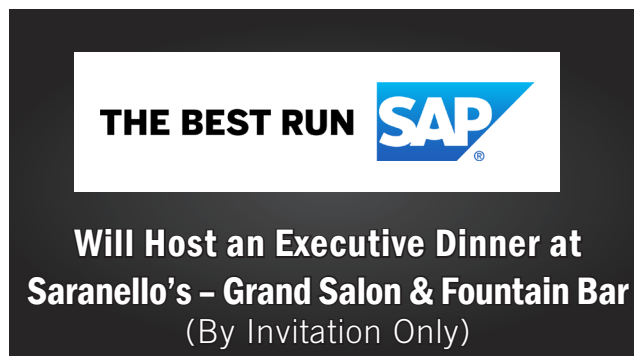


**Rita Fisher**  
EVP,  
Supply Chain and  
Chief Information  
Officer  
*Reynolds Consumer  
Products*

6:00 - 7:00 pm



6:30 pm - onwards



SEPTEMBER 13, 2022

7:00 - 7:45 am

### Registration and Breakfast



7:45 - 7:50 am

### Opening Remarks and Important Announcements

7:50 - 8:00 am

### Chair's Welcome Address



**Daniel Myers**  
Senior Fellow at  
Haslam School of Business  
**University of Tennessee**  
Retired EVP of  
Integrated Supply Chain  
**Mondelēz International**

8:00 - 8:35 am

### Supply Chain Post-COVID: Customers and Associates are the Key

- COVID-19 has revealed weaknesses and bottlenecks in globalized manufacturing and supply chain systems. How should we rethink our footprints and networks on a regional and local level?
- Finding the right places to invest resources to get the greatest ROI
- Discussing how the future of work and the challenges of attracting and retaining top talent is shaping the ongoing evolution of supply chain organizations



**Joe Metzger**  
EVP, Supply Chain  
Operations  
**Walmart**

8:35 - 9:10 am

## Nike's Winning Playbook: A Responsive, Resilient and Responsible Supply Chain

- Nike's mission is to bring Inspiration and Innovation to Every Athlete\* in the World, and 2022 marks the company's 50th anniversary
- In 2020, Nike began a consumer direct acceleration journey to know and serve athletes more personally, at scale. To power the company's transition, a critical Digital-First Supply Chain strategy was developed
- Unprecedented socioeconomic and environmental challenges constrained the marketplace and pressure-tested the validity and agility of Nike's supply chain strategy. The team embraced the opportunity to check, adjust and globally scale digital transformation at an accelerated rate
- By harnessing the power of technology, Nike is proving its ability to effectively plan, make and move product with increased speed, precision and consumer convenience, while maximizing quality and sustainability
- At its core, Nike's supply chain is people, and they are fueled by a culture of innovation and a shared purpose of protecting the future of sport
- With a vision of a supply chain that is Responsive, Resilient and Responsible, Nike is focused on driving long-term growth for the next 50 years



**Venkatesh Alagirisamy**  
Chief Supply Chain Officer  
Nike

### ROOM 1 CHAIR



**Daniel Myers**  
Senior Fellow at  
Haslam School of Business  
**University of Tennessee**  
Retired EVP of Integrated Supply Chain  
**Mondelēz International**

### ROOM 2 CHAIR



**Joe Dunlop**  
Managing Director  
**CBRE**

### ROOM 3 CHAIR



**Matthew Liotine**  
Professor of  
Supply Chain  
**University of Illinois**

9:15 - 9:50 am

## Panel: Winning Supply Chain Transformational Leadership Practices

- The "Winning Leadership" panel reviews recent research from the top-rated University of Tennessee's Global Supply Chain Institute on defining Leadership Best Practices for benchmark supply chains. This research is being sponsored by Daugherty Business Solutions
- The research includes input from 16 benchmark company SC and HR officers across Latin America, India, Europe, China, and North America. These executives defined what best practices remain the same and what leadership practices must change to win in 2030
- Panel Attendees will review the best practices, actual examples, a case study on "High Speed Decision Making", as well as 10 Leadership Maxims unearthed in the research

### BREAKOUT ROOM 1 PROCESS PLANNING & DESIGN



**Dave Hoyt**  
Chief Strategy Officer &  
Corporate VP  
**Daugherty**



THE UNIVERSITY OF  
**TENNESSEE**  
KNOXVILLE

GLOBAL SUPPLY CHAIN INSTITUTE



**Michael Burnette**  
Director of The Global  
Supply Chain Institute  
**University of Tennessee**



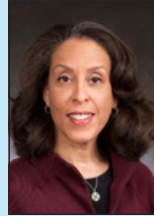
**Tom Goldsby**  
Chair of Logistics,  
Haslam School of Business  
**University of Tennessee**

9:15 - 9:50 am

**BREAKOUT  
ROOM 2**  
VALUE  
OPTIMIZATION

**Risk Management and Sustainability - from Procurement to Processes to Final Product**

- Discussing how 3yrs of disruptions have laid bare underlying risks in the supply chain, and provided an opportunity to improve business performance through quality, value, and stability
- Offering examples of projects that can serve as examples as we manage risks and increase our focus on sustainability
- What can other companies learn from our experience, and what is our vision for the supplier of the future?



**Janene Collins**  
VP Contracts & Sourcing  
Supply Chain Boeing  
Commercial Airplanes  
**Boeing**

9:15 - 9:50 am

**BREAKOUT  
ROOM 3**  
STRATEGIC  
PROCUREMENT

**Supplier Lifecycle Management: A Growing Sourcing and Procurement Trend**

- What if we thought about our suppliers the way we thinking about supporting and growing our future leaders? How would we engage with them differently, and how would our business relationship change because of that new approach?
- Encouraging supplier development to cultivate a high-performing and collaborative supply base
- Accelerating innovation in lifecycle management through a cross-pollination of ideas among business partners
- Proactively ensuring supplier compliance to corporate standards, policies, and regulatory requirements
- Debating if this approach be applied across a value chain, or does it have to be on a case by case basis?



GE Healthcare



**Carrie Uhl**  
Chief Procurement Officer  
**GE Healthcare**

9:55 am - 11:35 am

**Pre-Arranged One-to-One Meetings**

10:00 am – 10:20 am: Meeting Slot 1/Networking  
10:25 am – 10:45 am: Meeting Slot 2/Networking  
10:50 am – 11:10 am: Meeting Slot 3/Networking  
11:15 am – 11:35 am: Meeting Slot 4/Networking

11:40 am - 12:15 pm

**WORKSHOP  
BREAKOUT  
ROOM 1**

**MARS WRIGLEY**

**Fireside Chat: Future of Supply Chain Decisions. Now.**

In an ever-changing world of frequent disruptions and constantly shifting consumer preferences, supply chains can no longer rely on traditional approaches to predict, plan, and operate. When exceptions become the norm, decision agility trumps planning. Join us for a fireside chat with executive thought leaders that have adopted Decision Intelligence to successfully transform their supply chains.



**Will Beery**  
VP, Global  
Chief  
Information  
Officer  
**Mars Wrigley**



**Fred Laluyaux**  
President  
& CEO  
**Aera Technology**



11:40 am - 12:15 pm

**WORKSHOP  
BREAKOUT  
ROOM 2**

## Studio McGee's Beautiful Supply Chain: How We Eliminated Operational Disruptions While Achieving Record Revenue

- Once a boutique home design brand, Studio McGee has become a cultural phenomenon, spurred on by a hugely successful partnership with Target, a New York Times Best Seller (Make Life Beautiful), and a hit Netflix series
- All that attention – plus the pandemic-inspired home renovation boom – led to exponential demand for McGee & Co., the maker of high-end home products
- To meet that demand, and maintain a wonderful customer experience, McGee & Co. knew its supply chain needed an upgrade
- Come see how McGee & Co. applied intelligent workflows and real-time analytics to increase productivity, eliminate recurring disruptions, and improve service levels

McGEE & CO.



**Teresa Keck**  
VP of Operations  
McGee & Co.



**Michelle Kim**  
Director of  
Customer  
Experience  
McGee & Co.

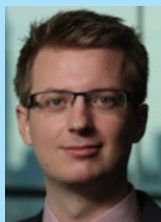


11:40 am - 12:15 pm

**WORKSHOP  
BREAKOUT  
ROOM 3**

## Find, Frame, and Fix Process Inefficiencies

- The race for customers is won and lost on the supply chain track
- But fragmented system landscapes work against each step in the race to meet customer demands at a time when costs must be controlled, and sustainability goals cannot be ignored
- A digital X-ray of a company's entire supply chain operations can show, in real-time, where the hidden inefficiencies are and how to fix them to deliver on customer experience and sustainability goals, all while controlling costs
- See how Celonis & ServiceNow partnered up to systematically find, frame, and fix inefficiencies by modernizing, remediating, and enriching supply chain operations



**Patrick Lohmann**  
Head of Solutions –  
ServiceNow at Celonis  
Celonis



**John Summitt**  
Global Sr. Director,  
Celonis/ServiceNow  
Go To Market  
ServiceNow

12:20 - 12:55 pm

## Fireside Chat: Supply Chain Innovation at Google



**Dave Sander**  
VP Operations, Devices  
& Services  
Google

12:55 - 1:55 pm

## Executive Lunch

*Sponsored By:*

**Deloitte.**

Themed lunches are roundtable discussions on specific industry issues and challenges during lunch hour. Each roundtable will be led by a sponsor or delegate who is an expert in the field. Limited seating is available, so please sign up for your preferred topic through the event app. Choose from:

### End-to-End Supply Chain Planning

**8<sup>TH</sup> AVENUE**  
FOOD & PROVISIONS



**Hitesh Ruparel**  
SVP Supply Chain  
8th Avenue Food  
& Provisions

### Current Trends in Sourcing and Procurement



**Skotti Fietsam**  
VP Corporate  
Supply Chain  
Accuride  
Corporation

### Embracing Decision Intelligence to Achieve an Agile and Resilient Supply Chain



**Shawn Reynolds**  
Chief Marketing Officer  
Aera Technology

### How to Build a Modern Supply Chain That's Built to Last



**Jeff Miller**  
Solutions Architect  
Board Americas

### Controlling Costs and Improving Profit Margins in an Expensive World



**Melissa Goodwin**  
Supply Chain VP –  
Planning & Equipment  
Ecolab

### Pandemics, Resignations, Recessions, and More: What's Next for Supply Chain and Ways to Stay Ahead



**David Blonski**  
Co-Founder & COO  
Elementum

### Talking About the Uncomfortable: Training for Crisis Management



**Scott Jackson**  
Director of Purchasing  
and Customer Service,  
Americas  
Omya Inc.

### ROI on Digital Transformation



**Kulwant Sandhu**  
VP, Integrated  
Supply Chain  
Outset Medical

### Improving Your Supply Chain Through Collaboration



**Bart De Muynck**  
Chief Industry Officer  
project44

Expanding Your Business  
to Canada



**Ryan Hopp**  
Director of  
North American  
Solutions  
Purolator Inc.

Aligning Capacity to  
New Consumption Behaviors



**Shelley Kiley**  
VP Operations  
Rinnai America Corp.

"Just in Time, to Just in Case,  
to What Just Happened?"  
Lessons Learned from the Pandemic



**Wendy Workman**  
Sr. Director of  
Supply Chain  
SK Foods Group

Cyber Security Risk Assessments  
on Your Supply Chain



**Jeff Estes**  
General Manager –  
Parts Supply Chain  
Toyota Motor NA

Managing On Time Delivery  
In Uncertain Times



**Mark Pizov**  
VP Planning  
United States Steel  
Corporation

Integrated Business Planning:  
The Future of Supply Chain?



**Michael Conley**  
Associate Director,  
Technology  
Sales Support  
Wolters Kluwer

1:55 - 2:30 pm

### Digital Customer Collaboration for Enhanced CX

- Customer demands quickly changing, pushing companies to rapidly adapt
- Learn how this top 25 Master collaborates across the ecosystem to drive joint value and enhanced customer experience



**Tiffany Lilze**  
VP Head of Commercial  
Operations and NA  
Supply Chain  
Procter & Gamble



**Cory Knox**  
VP – Commercial &  
Supply Chain Operations  
Procter & Gamble

2:35 - 3:10 pm

### Insights from IPC Subway: Managing Complex Logistics Challenges During Historic Change

- Gain insights from IPC Subway on how the purchasing cooperative is leveraging innovative solutions to achieve seamless connectivity and agility across their global logistics network
- Hear how the largest quick-serve restaurant chain in the world successfully executed the biggest menu change in its history; all while navigating a global pandemic and volatile transportation market
- Learn best practices for using data, technology, and people to improve inventory management, customer satisfaction, and performance across your supply chain

**WORKSHOP  
BREAKOUT  
ROOM 1**



**Matt Montour**  
Sr. Director of  
Logistics  
IPC Subway



**C.H. ROBINSON**

**TMC**



**Jordan Kass**  
President,  
Managed Services  
C.H. Robinson



2:35 - 3:10 pm

**WORKSHOP  
BREAKOUT  
ROOM 2**

### If Your Supply Chain Could Take a Selfie, What Would It Look Like Today?

In the last few years, Supply Chains have been put under tremendous pressure. However, this pressure had existed before, maybe in a different form. In this talk we will explore what has changed in the last 10 years and what has not. We will explore how to “take a selfie” of your supply chain and supporting SAP system to understand the current state of your Supply Chain, what the future state should look like and how to get there. We will also discuss what companies are doing now to maximize their investment in their core ERP system to optimize their Supply Chains to become more world class. Key takeaways:

- Showcasing real-world examples of 15% inventory reduction, 10% reduction in operating costs, 17% improved turns, and 20% increase in service levels
- Measuring the maturity of the organization use of its existing core ERP (such as SAP) to establish a roadmap on how to gain supply chain efficiency improvements by optimizing the business supply chain processes
- Learning how companies have turned their SAP investment into a Supply Chain performance asset without buying more software



**Martin Rowan**  
*Managing Partner*  
**Reveal**

2:35 - 3:10 pm

**WORKSHOP  
BREAKOUT  
ROOM 3**

### “Finance-Forward” is In: Gain Competitive Advantage by Connecting Finance to Your Supply Chain

- Should Finance and the office of the CFO have a seat at the Supply Chain Planning table? And vice versa?
- How can Supply Chain leaders align with Finance to ensure Demand and Supply plans are aligned with short- and long-term financial goals?
- What's the value of a planning solution that allows Supply Chain Planners to better understand the financial implications of their decisions while driving functional excellence?
- How does Integrated Business Planning affect the way we forecast Supply and Demand?

Our speakers will answer these questions and more as they help you explore the future of Supply Chain Planning, and its relationship to Finance that drives greater business impact through competitive advantage.



**Wolters Kluwer**



**Michael Conley**  
*Associate Director,  
Technology  
Sales Support*  
**Wolters Kluwer**



**Brandyn Moss**  
*Senior Solutions  
Engineer*  
**Wolters Kluwer**

3:15 - 4:25 pm

### Pre-Arranged One-to-One Meetings

3:15 pm – 3:35 pm: Meeting Slot 5/Networking

3:40 pm – 4:00 pm: Meeting Slot 6/Networking

4:05 pm – 4:25 pm: Meeting Slot 7/Networking

4:30 - 5:05 pm

### Semiconductor Value Chain in the new US-China Tech Cold War

- Semiconductor Supply Chain Landscapes
- The perception of Silicon Self-Reliance
- Implications to Semiconductor supply chain in the new era of US- China Tech cold war
- Decoupling versus co-dependence
- Mega trend and challenges in Semiconductor industry
- Status and outlook of post-COVID semiconductor supply shortage



**Roawen Chen**  
*SVP, Chief Supply Chain & Operations Officer*  
**Qualcomm Technologies**

5:05 - 6:05 pm

**Building Your Personal Brand**

A great Personal brand must be *“Clearly Defined, Deliberately Built, and Well-Orchestrated”* All of us have a Personal Brand. It is what people say about you when you are not in the room and what they think about you when you are in the room. In this live interactive musical keynote you will learn how you can build your personal brand to elevate and inspire. We will explore...

- The successful Brand building model that great companies use to build their Billion Dollar Brands
- Understand how musicians develop and leverage their Brand to attract and inspire millions
- The power of using the brand building model and success stories to be a successful global leader
- Leveraging your personal brand to empower your people and organization to do great things



**Daniel Myers**  
Senior Fellow at  
Haslam School of Business  
**University of Tennessee**  
Retired EVP of  
Integrated Supply Chain  
**Mondelēz International**



**Philip Myers**  
Singer-Songwriter  
and Recording Artist



**Natalie Murphy**  
Award-Winning Country Fiddle Player,  
Singer-Songwriter and Recording Artist

6:05 - 7:10 pm



Proud Sponsor  
of the

*Drinks Reception*



6:30 pm - onwards



**Will Host an Executive Dinner at  
Saranello's – Grand Salon & Fountain Bar**  
(By Invitation Only)



**Will Host an Executive Dinner at  
Saranello's – Candle Room**  
(By Invitation Only)

SEPTEMBER 14, 2022

7:30 - 8:25 am

**Registration and Breakfast**

*Sponsored By:*



7:45 - 8:20 am

**BREAKFAST  
WORKSHOP  
BREAKOUT  
ROOM 2**

## How Embracing Change Management Leads to Supply Chain Transformation

Attend this session to hear how two global consumer goods companies embraced Change Management to deliver more value. Session takeaways include:

- Understanding why change management is critical to project success
- How change management drives user adoption
- Why supply chain digital transformation requires change management



**Sebastian Valencia**  
*Partner, Management  
Consulting Practice Leader  
Clarkston Consulting*

7:45 - 8:20 am

**BREAKFAST  
WORKSHOP  
BREAKOUT  
ROOM 3**

## 3rd Party But 1st Priority: Realizing Supply Chain Operational Resiliency

Organizations find themselves at a point in time where major supply chain disruptions can no longer be considered as rare events. The past few years have seen global shocks such as the US-China trade war, the COVID-19 pandemic, severe semiconductor shortages, and Russia's invasion of Ukraine. In such an environment, how can companies and government agencies manage risk more effectively and develop greater supply chain operational resiliency?

- Building for the future and thriving as an agent of change internally and externally
- Implementing a 'no more excuses' approach to supply chain disruption
- Delivering the technologies, frameworks and policies necessary for operational resiliency
- Intertwining and empowering CISOs, CPOs and other stakeholders to collaboratively mitigate supply chain threats



**Timothy White**  
*Aerospace & Defense Industry Principal  
Interos, Inc*

8:25 - 8:35 am

## Chair's Opening Remarks



**Daniel Myers**  
*Senior Fellow at  
Haslam School of Business  
University of Tennessee  
Retired EVP of  
Integrated Supply Chain  
Mondelez International*

8:35 - 9:10 am

## The Future of Work at an Industrial Company – How a People-First Approach Allowed L'Oréal to Outperform the Market Through Tumultuous Times

- Contextualizing the power of Investing in People via examples of a reinvigorated employee value proposition throughout the downturn, and how it paid back in dividends
- A look at the mindset shift accompanying the "Fourth Industrial Revolution": How we have gone through fundamental changes in the way we connect with one another
- Reviewing the importance of "keeping your foot on the gas" in terms of infrastructure and technology advancements
- Where do we go from here? Why continuous learning is a priority and how to maintain the momentum



**Rahquel Purcell**  
*Chief Transformation Officer  
L'Oréal USA*

9:10 - 9:45 am

## Building A Resilient Supply Chain that Understands Risks and Leverages Innovation and Partnerships

- Managing short- medium-, and long-range planning to identify and mitigate risk
- Ensuring partnership success and future-looking innovation
- Reinforcing what works, learning from what does not, and accepting small-scale failures as an opportunity to win big elsewhere
- Developing a disruption-tolerant supply chain based on the experience gained during COVID-19



**Paul Gallagher**  
Chief Supply Chain Officer  
General Mills

### ROOM 1 CHAIR



**Daniel Myers**  
Senior Fellow at  
Haslam School of Business  
University of Tennessee  
Retired EVP of Integrated Supply Chain  
Mondelez International

### ROOM 2 CHAIR



**Joe Dunlop**  
Managing Director  
CBRE

### ROOM 3 CHAIR



**Matthew Liotine**  
Professor of  
Supply Chain  
University of Illinois

9:50 - 10:25 am

## Supply Chain Automation as a Must-Have in the New Business Landscape

- Discussing how increased disruption, changing customer behaviour, shifts in the labor market, and other factors all drive supply chains to invest in speed and agility
- Demonstrating that the industry trend of supply chain automation has now accelerated past a competitive advantage to become something we all must do together, or we will be left behind
- What does collaborative supply chain automation up and down the value chain look like? How can we best align our tools and tactics with our partners?
- Debating the pros and cons of different approaches to supply chain automation as informed by our experiences with other digital transformations
- Offering best practices in bringing in automation to an existing and ever-operating supply chain organization
- What can other organizations take from our experience and apply to their own automation journeys?

### BREAKOUT ROOM 1 PROCESS PLANNING & DESIGN



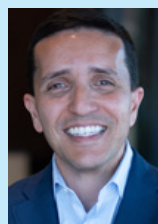
**Jeff Fleck**  
SVP/Chief Supply Chain Officer  
Georgia Pacific

9:50 - 10:25 am

## Bringing Lean Thinking to the Value Chain to Improve the Bottom Line Without Disrupting Current Performance

- Identifying what can and cannot be made more efficient in a high-performance supply chain
- Working with your team to manage change without overwhelming the system
- Illustrating some of the ways just-in-time delivery items and items with rapid expiration and/or turnover rates can be improved
- Highlighting examples where small successes have produced large-scale reforms
- Talking about the next step: How does thinking lean evolve into a culture of Continuous Improvement in a supply chain organization?

### BREAKOUT ROOM 2 VALUE OPTIMIZATION



**Carlos Londono**  
VP & Head of Supply Chain  
Chipotle Mexican Grill



9:50 - 10:25 am

## BREAKOUT ROOM 3 STRATEGIC PROCUREMENT

### The Criticality of Partnerships as We Address Our Scope 3 Emissions

- Offering an overview of Unilever's Sustainability commitment, and how our Supply Chain organization is a key player in achieving our goals
- Discussing the climate program Unilever has created with its top 300 suppliers. How are we working together to allow everyone to do better?
- Discussing our partnerships and investments. How are we addressing climate change through nature?
- What's next for Unilever and our partners, and what can other organizations take from our experience to date?



**Sudeep Banerjee**  
VP Procurement Americas  
and Global Beauty &  
Wellbeing  
**Unilever**

10:25 - 11:15 am

### Pre-Arranged One-to-One Meetings

10:30 am – 10:50 am: Meeting Slot 8/Networking

10:55 am – 11:15 am: Meeting Slot 9/Networking

10:40 - 11:15 am

### Focus Groups

Focus groups are informal moderated conversations among peers that occur during networking time outside the regularly scheduled conference agenda. There is no sign up. Delegates and speakers are welcome to opt into any focus group that interests them. The focus groups will take place in the corners of the Exhibition Hall in well-marked areas that include a sound barrier. All participants will be provided with wireless headphones to ensure everything said can be heard over the background noise of the Exhibition Hall.

#### FOCUS GROUP

### Demand Forecasting and Rising Material Cost Management



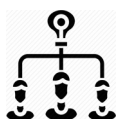
**Mark Ratcliffe**  
VP, Global Supply Chain  
**Cargill**

10:45 - 11:15 am

### INTERACTIVE THINK TANKS

During the Day Two Morning Networking Break there will be five different 'Interactive Think Tank' areas set up in the Exhibition Hall. These are informal and unmoderated networking opportunities for like-minded attendees to get together in small groups to brainstorm and discuss issues of common interest. Icebreaking questions and topics of possible conversation will be provided but are by no means mandatory.

#### INTERACTIVE THINK TANK Challenges in CPG Supply Chains



#### INTERACTIVE THINK TANK Challenges in Food and Beverage Supply Chains



#### INTERACTIVE THINK TANK Challenges in Industrial Supply Chains



**INTERACTIVE THINK TANK**  
**Challenges in Supply Chains for  
 Process and Batch Manufacturing**



**INTERACTIVE THINK TANK**  
**Challenges in Supply Chains for  
 Small- and Mid-Size Enterprises**



11:20 - 11:55 am

**Creating a Customer-Centric Global Supply Chain**

Dow's multi-year journey to create a more customer-centric global supply chain has proven just how essential the right digital approach is to building resilience and reliability.

- Designing your supply chain through the customer experience lens
- Employing company-wide planning technology and processes to improve transparency of very dynamic materials demand, enabling faster, better decisions to fulfill customer orders
- Using real-time shipment visibility to improve delivery forecasts, and proactively anticipate and take action against disruptions



**Greg Jozwiak**  
*Chief Supply Chain Officer  
 Dow Inc.*

12:00 - 12:35 pm

**Panel Discussion: Direct Supply Network Digitalization with the Internet of Supply Chains™**

- Manufacturers are facing key challenges that are driving supply chain digitalization in order achieve greater visibility, adaptability and responsiveness
- Learn how TraceLink built the Internet of Supply Chains to track and trace pharmaceutical products, and how the IoSC can be leveraged for broader digital transformation
- Explore how a digital network platform enables data sharing and collaboration with a network of contract manufacturers and suppliers through a single link
- Understand how all contract manufacturers can be engaged digitally, from the most sophisticated to the most immature
- Examine the impact of enabling supplier management and external manufacturing teams to engage contract manufacturers and suppliers through collaborative work management with full data integration
- Hear how shared visibility to KPIs for executives, managers, and employees for internal and external teams can improve supplier management operations
- See the power of the predictive insights that can be generated once CMOs and suppliers are connected in a collective information network for intelligent business execution

**WORKSHOP  
 BREAKOUT  
 ROOM 1**



**George Llado**  
*Former SVP and  
 Chief Information  
 Officer  
 Alexion  
 Pharmaceuticals*



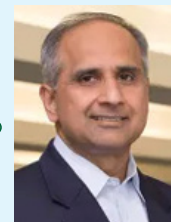
**Jake Barr**  
*CEO  
 BlueWorld  
 Supply  
 Chain  
 Consulting*



**Rita Fisher**  
*EVP,  
 Supply Chain and  
 Chief Information  
 Officer  
 Reynolds Consumer  
 Products*



**Moderator:**



**Shabbir  
 Dahod**  
*President  
 and CEO  
 TraceLink*

12:00 - 12:35 pm

## Fireside Chat: How Del Monte Uses Connected Planning to Meet its Complex Supply Chain Challenges with Speed and Resilience

Supply chain disruptions and issues now make headlines, but they are felt every day in consumer experiences with stock-outs and higher prices. Supply chain planners have been confronted constantly with the inability of conventional planning approaches, such as spreadsheets, BI and other systems, in meeting the challenges of rapidly changing supply and demand. This session shows how Del Monte met these challenges with Connected Planning. Their journey shows how Connected Planning enabled Del Monte to gain resilience, make better decisions faster, and change outcomes for customers and stakeholders alike.

**WORKSHOP  
BREAKOUT  
ROOM 2**



**Michael Buesink**  
*Director of  
Demand Planning  
Del Monte*

**Anaplan**



**Reggie Twigg**  
*Product and  
Solutions  
Marketing  
Anaplan*



**Roger Singh**  
*Global VP,  
Supply Chain  
Solutions  
Veeva*

12:00 - 12:35 pm

## Improving Visibility, Collaboration, and Resilience With Supply Chain Convergence

Supply chain resilience is a top priority for C-suite executives, yet mid-level managers in supply chain and procurement are not always on the same page, focusing more on traditional metrics like on-time delivery or cost. To drive increased visibility, collaboration and agility, enterprises must address the disconnects between supply chain and procurement as well as between these operations and organizational leadership.

Discover how a combination of new processes, supply chain software tools and managed services can change organizational mindsets, close the gaps between supply chain, procurement and management, and improve resilience across the entire organization.

**WORKSHOP  
BREAKOUT  
ROOM 3**



**Pranav Padgaonkar**  
*VP, Consulting  
GEP Worldwide*

12:35 - 1:35 pm

## Executive Lunch

*Sponsored By:*

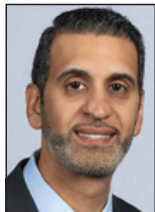
**Deloitte.**

12:35 - 1:35 pm

## Lunch-And-Learn Roundtable Discussions

Themed lunches are roundtable discussions on specific industry issues and challenges during lunch hour. Each roundtable will be led by a sponsor or delegate who is an expert in the field. Limited seating is available, so please sign up for your preferred topic through the event app. Choose from:

### Current Trends in Demand Planning and Forecasting



**Pardeep Gill**  
VP Supply Chain &  
CPO  
Ameren

### Achieving Sustainability in Supply Chains



**Elsy Ocejo**  
Director Supply Chain  
Strategy  
Bimbo Bakeries USA

### Navigating Operations and Supply Chain in the New Labor Reality



**Mauricio Pincheira**  
VP of Operations  
Clarios

### Delivering Value in Challenging Times of Continued SC Disruptions and Inflationary Headwinds



**Seref Alptekin**  
VP Supply Chain  
& Procurement  
Closure Systems  
International

### Supplier Relationships, What Do They Mean to You and Your Organization?



**Rich Anderson**  
Purchasing Manager  
Darley Co.

### End-to-End Supply Chain Visibility: Bringing Suppliers on the Journey to Mitigate Risk and Optimize Material Flow



**Ramnik Khangura**  
VP & Global Head of  
Supply Chain, Robotics  
& Digital, Medtech  
Johnson & Johnson

### Charting a Course Through Supply Chain Disruptions



**Michael Bruskin**  
Chief Procurement  
Officer  
Turner Construction  
Company

1:35 - 2:10 pm

## Thinking Through the Next Generation of Supply Chain

- How digital transformation happens
- What does success look like?
- Answering the tough questions
- What might the next generation of Supply Chain look like?
- Characteristics of Supply Chain 2030



**David Warrick**  
Former GM of Global Supply Chain  
Microsoft

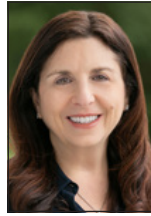


2:10 - 2:45 pm

## The Digital Road to Supply Chain Resiliency

- Responding to volatility – the power of prediction
- Build competitive advantage through supply chain digital transformation – the use of digital automation capability to deliver products to customers and consumers where and whenever they need them
- Supply Chains are still about people – building the Digital First mindset

Johnson & Johnson



**Meri Stevens**

*Worldwide VP, Consumer Health  
Supply Chain and Deliver  
Johnson & Johnson*

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2:45 - 2:50 pm

## Chair's Closing Remarks



**Daniel Myers**

*Senior Fellow at  
Haslam School of Business  
University of Tennessee  
Retired EVP of  
Integrated Supply Chain  
Mondelez International*